

MINUTES
MEETING OF THE BOARD OF DIRECTORS
METROPOLITAN ATLANTA RAPID TRANSIT AUTHORITY

October 4, 2018

The Board of Directors of the Metropolitan Atlanta Rapid Transit Authority held a meeting on October 4, 2018 at 1:30 p.m. in the Board Room on the 6th Floor of the MARTA Headquarters Building, 2424 Piedmont Road, Atlanta, Georgia.

Board Members Present

Roberta Abdul-Salaam
Robert L. Ashe III
Robert F. Dallas
Jim Durrett
William "Bill" Floyd
Ryan Carter Glover
Jerry Griffin
Freda B. Hardage
Russell McMurry, P.E.*
John "Al" Pond
Christopher Sean Tomlinson*
W. Thomas Worthy

MARTA officials in attendance were: General Manager/CEO Jeffrey A. Parker; C-Suite Team Members – Chief of Police & Emergency Management Wanda Dunham, Chief of Staff Melissa Mullinax, Chief Counsel Elizabeth O'Neill; AGMs LaShanda Dawkins, David Springstead, Kirk Talbott and Tom Young (Interim); Executive Director Shelton Goode; Sr. Directors Donna DeJesus (Acting) and Lyle Harris (Contract); Directors Rhonda Allen, Jonathan Hunt and Paula Nash; Manager Richard Thomas; Manager Executive Office Administration Tyrene Huff; Sr. Executive Administrator Ashanti Boothe, Sr. Executive Administrator Board of Directors Tonya Gantt; Department Administrator Kenya Hammond, Sr. Executive Administrator-Finance Keri Lee. Others in attendance Adrien Carter, Abebe Girmay, Courte Middlebrooks, LaTonya Pope and Akio Turner.

Also in attendance were Robert S. Highsmith, Jr. and LaToya Brisbane of Holland & Knight LLP; Joe Beasley; Tehrani Behroosh of BLN; Ehren Bingaman and Steve Granson of HNTB; Lucy Bigham of Beltline TAD Advisory Committee; Eric Burton; Joe Carn of Fulton County; Nilesh Deshpande of WSP; Joel Edwards of Restore DeKalb; John Evans; Vincent Fort-

* Christopher Tomlinson is Executive Director of Georgia Regional Transportation Authority (GRTA); Russell R. McMurry, P.E. is GDOT Commissioner, and are therefore non-voting members of the MARTA Board of Directors

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Restore DeKalb; Michael Majette of ATU Local 732, Gina Mangham of E. DeKalb Comm. Coalition; Chief Ernest Marshall; Helen McSwain of MATC; Mr. Nanji; Waymon Norwood of DeKalb County NAACP; Foljvie Nunn of AFSC; Marci Overstreet-Atlanta Councilmember; Former State Senator; Pat Gardner-State Representative; Pat Giles of ATU 732; Scott Haggard of ATL/SRTA; Jennifer Hibbert of AECOM; Michael Hightower of the Collaborative Force; Brad Hubbard; Jennifer Ide-Atlanta Councilmember; Maggie Lee; P.J. Lemuel of Vanessa Owens; Chioke Perry; Malarka Rivers of Lexicon Strategies; Rob Ross of Kimley-Horn; Maria Saporta of Saporta Report; Derek Satler of SG; Jim Schmidt of HNTB; Angela Schwartz of Atkins; Ron Shakir; Claire Simms of Fox 5; Carla Smith-Atlanta Councilmember; Michael Stille; Lisa Stines-NPU-T; Bill Tary; Amanda Vandergrift of InfraStrategies LLC; Cara Vojdani; David Ward of ATU Local 732; Tillman Ward; Felicia Franklin Warner-Commissioner Clayton County; Chris Ian Wells of Atlanta Bicycle Coalition; Matt Westmoreland-Atlanta Councilmember; Dave Williams of Metro Atlanta Chamber; Ed Williams; Sherry Williams-Georgia Stand Up; Jim Williamson; Cathy Woolard-former City Council President;

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Public Comment

Former Atlanta Council President Cathy Woolard. Thanked the Board for listening and adding more funds to transit on the Beltline. We want to make sure the City of Atlanta penny is spent in service to the hardworking people of Atlanta. Expressed concern that the \$200M additional for the Beltline is being programmed, but not specifically for the southwest corridor. (Gave MARTA's Chief of Staff a copy of a press statement and other documentation including a list of 75 people that signed the Beltline Rail Now petition.)

Atlanta City Councilmember Carla Smith. Represent southeast Atlanta and rides MARTA daily. MARTA matters to all of us. We, as elected officials and the MARTA Board owe it to the public to deliver the best customer service. Thank you for all the public engagement and funds for the southeast Beltline. The Summerhill BRT project is very important to southeast Atlanta.

Atlanta City Councilmember Jennifer Ide. Thanked the Board for the project list for the City of Atlanta. Represents District 6. We will be the beneficiary of a great deal of MARTA development. Thank you for your community involvement and listening to the people. The Beltline link is very important in connecting neighborhoods and connecting Atlanta.

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State Representative Pat Gardner. Thank you for your work on the developing regional transit system. We will protect what MARTA has provided for us. MARTA has done a good job in balancing the contributions of the people of the City of Atlanta.

Former State Senator Vincent Fort. Very disappointed that southwest Atlanta has gotten a streetcar. I have never attended a meeting where the community have said they want a streetcar. Southwest Atlanta has a streetcar when we can't even get sidewalks. The Westline, Fulton Industrial, MLK, I285 and S. DeKalb was not even considered. People you listen to regarding the beltline, you are listening to a project that gentrified black neighborhoods. It is racist. For the people on this Board who serve the City of Atlanta – shame on you.

Councilmember Matt Westmoreland. Thanks to the MARTA team and Board members who have worked hard on this effort. Thanks to the public who organized, advocated and changed. I am grateful for the additional resources allocated to bus service improvements and station enhancements. Thankful for the interest on connectivity through the Campbellton line. Thank you for the significant commitment to the Clifton Corridor while also recognizing it is important for other government to be a part of that conversation. Grateful for the additional dollars to the Beltline. Spent four years teaching at Carver High School. Students text me about the difficulty of getting around the city. I think about those kids in every conversation involving transit. I look forward to partnering with you.

Councilmember Marci Overstreet. I understand the difficulty the MARTA Board have in voting on this project list. Grateful and thankful that you understood the need of Southwest Atlanta. It was very important that Campbellton Road stayed on top of the list. There is a lot of work to be done and I am up for the challenge. I ask that you vote 'yes' today.

Commissioner Felicia Warner of Clayton County. We need to make sure we pay attention to the contributions Clayton County make – not only to Atlanta, but the state of Georgia and to MARTA. I'm looking forward to rail from Atlanta all the way to Lovejoy.

Ms. Sherry Williams. Georgia Stand Up. A proud and loyal MARTA rider. Thank you for making Campbellton Road/Greenbriar Road project part of the project list and connecting it to the Ft. McPherson project. We want to make sure Greenbriar/Campbellton Road is a part of the project list. We are waiting for our City of Atlanta and Fulton County Board members to ensure that \$2.5B is equitably distributed. We look forward to working with you.

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Ms. Lucy Bigham. Represent the Beltline TAD Advisory Committee. We represent 45 neighborhoods around Atlanta. Thank you for everything you have done that was listed in the letter we sent to you. We ask for more transparency on your decisions. Thank you for the additional funding. We ask for best in class on Campbellton Road. We ask for less funding from the City of Atlanta on the Clifton Corridor. We ask for equity in housing.

Mr. Tillman Ward. From a historical note, Vine City community was instrumental in the creation of MARTA. We were promised to have additional rail, but the line to the west has not moved.

Mr. Joe Beasley. We are broken down by black and white. I appreciate Mr. Parker for giving me a meeting earlier this month. Two years ago, MARTA let a Mobility contract and brought in a majority partner from Texas. The minority partner from Atlanta has not been paid. I urge you to make the minority partner whole. They have the capability to do the job.

Ms. P.J. Lemuel. Restore DeKalb. As I listened to the presentation, S. DeKalb was a mere mention. This proposal represents passivism. MARTA should have come to our community. DeKalb has been asking for rail for 40 years. With 100,000 people coming to Georgia every year, by the time this proposed project with rubber transportation, will be obsolete. We deserve better and we will not accept less. Does S. DeKalb have a representative on the MARTA Board? Residents of DeKalb represent 700,000 people – where is the equity.

Mr. Ron Shakir. This Board, know the facts – the Beltline will not meet the criteria for affordable housing. It is doing the complete opposite – it is causing displacement of families.

Mr. Waymon Norwood. DeKalb County NAACP. We have paid tax for 46 years and getting inadequate service. Shame on Atlanta and DeKalb Board members. Provide better service or stop taking our money. We will not commit any more money to you unless you provide better service.

Joel Edwards. Restore DeKalb. 35-year resident of DeKalb County, a 27-year retired employee of MARTA (bus operator). Thanked Mr. Floyd for bringing up service in DeKalb County. Everything Mr. Parker indicated was for predominately white neighborhoods. MARTA Board members representing DeKalb are not doing anything for us. Something has to change and we will make that change.

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Chief Ernest Marshall. Asked for his penny back for the past 40 years.

Mr. Jim Williamson. Live just south of Grant Park. The Beltline is extremely important to us. To dispel the myth, the Beltline Rail Now is not getting corporate funding. Of all the projects, the Beltline is the cheapest project. At the end of 40 years, this project pays for itself.

Mr. Nanji. (asked that cameras be turned off). Regarding two Routes - #26 and #12. Most times the buses do not get to the riders in time. I would like to speak to staff about this. Trains tend to run single-track (at nights and weekends) which affects you getting to last bus on time. This needs to be rectified. Bus drivers tend to think you need them more than they need you. This needs to be rectified. I need to talk to staff about these issues.

Mr. Chioke Perry. Life-long user of MARTA. Communities on the south side have been under attack for many years. My grandparents believed what was being sold in the mid to late sixties but has not come to fruition. The More MARTA plan continues to leave the people (who pay for it) out of the equation. The project list turns out to be an entitlement for certain people. The people's return on investment turns out to be zero.

Ms. Lisa Stines. Represent the NPU-T Transportation Chair of over nine neighborhoods. Thanked the Board for allocating 1/2 billion dollars for station improvements, bus schedule frequencies and transit on Campbellton Road. We are concerned about accountability and oversight of these projects. Station name change is a big concern for us. We will continue to be interested in the process of naming of stations and how we can participate in this process. Copy of AJC article from Oct 4, 2001. We fought this battle before and we won. We will continue to fight. We want to work together with MARTA on improvements at stations.

Dr. Ed Williams. Resident of S. DeKalb. Chair of Concerned Citizens for Effective Government. DeKalb County deserves better. The project list that will be voted on today should be destroyed. DeKalb County was a founding member of the MARTA 1965 Act. In 1971 DeKalb County electorate validated the formation of the one-cent sales tax. The original project list of 1971 has never been completed. Not fair for Gwinnett to jump in when they have not paid taxes for the last 48 years. Unless the Beltline goes into DeKalb County, I say no. DeKalb has been here since the beginning and deserves more train stations.

Mr. David Ward. The represented workers at MARTA is MARTA's defense. Safely moving passengers. We need to form a partnership with workers. He extended an offer to Mr.

Parker and Chairman Ashe to meet with the Union on issues of service, safety, work station initiatives and a tool box initiative for MARTA workers.

Ms. Vanessa Owens deferred her time to Mr. John Evans.

Mr. John Evans. Those who represent DeKalb on the MARTA Board, I ask that you make a resolution to bring MARTA down I20 from Atlanta to Stonecrest. If the demand is not met, I will work with others to get you put off the MARTA Board for not being loyal to your county.

Mr. Michael Majette. President of Local 732. It's nothing wrong with growth. We are in this together, but we must do it the right way. You must treat the labor force correctly or nothing gets done. My job is to make sure the labor force is treated the right way. We are the 9th largest transit system, but 153rd in wages. We must treat our labor force fairly.

Minutes of the September 6, 2018 Meeting of the MARTA Board of Directors

On motion by Mr. Durrett seconded by Ms. Hardage, the minutes were unanimously approved by a vote of 10 to 0, with 12* members present.

Planning & External Relations Committee Report

Mr. Griffin reported that the Planning & External Relations Committee met on September 6, 2018 and received the following briefings:

- a) FY 18 Bus On-Time Performance
- b) Proposed Service Modifications for December 2018
- c) MARTA FY 2018 Service Standards
- d) I-20 East Transit Oriented Development Strategic Plan

Operations & Safety Committee Report

Mr. Durrett reported that the Operations & Safety Committee met on September 28, 2018 and approved the following resolutions:

- a. Resolution Authorizing Award of a Contract for the Procurement of Preventive Maintenance and Repair Services for Bus Fire Suppression and Gas Detection, IFB B41132A

- b. Resolution Authorizing Award of a Contract for the Procurement and Disposal of Bus Batteries, IFB B41545
- c. Resolution Authorizing Approval of the Fiscal Year 2019 Bus, Rail and Mobility Service Standards
- d. Resolution Authorizing Award of a Sole Source Procurement of Hydraulic Passenger Elevator Installation at Oakland City Station, RFP P42633
- e. Resolution Authorizing Award of a Contract for Track Renovation Phase IV, CP B31586

On motion by Mr. Durrett seconded by Mrs. Hardage, the resolutions were unanimously approved by a vote of 10 to 0, with 12* members present. A copy of the resolutions, **AS APPROVED, ARE ATTACHED TO AND MADE PART OF THE OFFICIAL RECORD COPY OF THESE MINUTES.**

Business Management Committee Report

Mrs. Hardage reported that the Business Management Committee met on September 28, 2018 and approved the following resolution:

- a. Resolution Authorizing the Modification of the Maintenance and Support Contract for Oracle Database, EFP and ID Management, RFP P27978

On motion by Mrs. Hardage seconded by Mr. Durrett, the resolution was unanimously approved by a vote of 10 to 0, with 12* members present. A copy of the resolution, **AS APPROVED, IS ATTACHED TO AND MADE PART OF THE OFFICIAL RECORD COPY OF THESE MINUTES.**

The Committee received the following briefing:

- a) FY 2018 Year End Financials and Key Performance Indicators

Briefing – City of Atlanta Board Members Recommendation for More MARTA Program, Priorities and Projects

Mr. Parker presented this briefing.

The recommended project list includes investment in capital, light rail transit as well as the Beltline, Clifton Corridor, several investments in the streetcar corridor – east and west. Bus Rapid Transit on Capital Ave, North Avenue as well as Northside Drive. Several arterial bus rapid transit systems and transit centers, as well as significant investment and improvements to MARTA stations. This amounts to a \$2.8B investment in light rail, \$400M investment in bus rapid transit, \$100M investment in arterial bus rapid transit, \$340M for more frequent bus service. We will end up with 22 miles of light rail, 14 miles of BRT and we are setting aside \$200M to expand the Beltline. There has been a lot of public comment raising concerns about how the investment is being done. This is an investment coming from the sales tax enacted by the City of Atlanta. The commitment is to implement and bring transit expansion within the City of Atlanta. We have a substitute resolution that will be entered into record today. Important additions to the resolution:

- Acknowledging the interjurisdictional issues of the projects that also exist within DeKalb County
- Recognizing the importance of having a robust DBE goal for this program
- Recognizing the program will need to be flexible over the years because of the inherent risks and uncertainties around funding
- We are at a conceptual stage of these projects. It is important to set the right goals

Resolution of the MARTA Board of Directors Approving the Program of Projects to be Funded by the More MARTA Atlanta Sales Tax

Chairman Ashe stated the subcommittee of Atlanta Board members will recommend the project list to the Board. The full Board will then vote. He called on Mr. Glover to make a motion.

As one of the three Board members representing the City of Atlanta, Mr. Glover made a recommendation to the full Board for consideration of this resolution. He commended General Manager/CEO Parker for the Authority's extensive public engagement and for including language that prioritizes MARTA's commitment to including Disadvantaged Business Enterprises in this program, the need for flexibility and the need for interjurisdictional cooperation.

Mr. Glover motioned to adopt the substitute resolution, noting that copies were placed on the back table for public consumption. The new language is as follows

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Whereas, equity is a guiding principle in the development of the More MARTA program and shall remain a consideration as this program is delivered due to utilization of aggressive goals and monitoring of DBE's participation, and

Whereas, several of the recommended projects fall within that portion of the City of Atlanta laying within DeKalb County requiring MARTA to cooperate with both jurisdictions on the planning and implementation of the projects, and

Whereas, there will be a need for flexibility in project implementation over the life of More Marta Atlanta program, as there are inherent uncertainties in the funding, conceptual cost estimates, project viability and prioritization

Now, be it therefore resolved, that the MARTA Board of Directors, approves the recommended annex attachment A - More Marta Atlanta Program of Projects - with the acknowledgment that there will be a need for flexibility in the project implementation over the life of the program

Chairman Ashe announced Dr. Edmond was not here today; and was planning to vote in September, but the vote was pushed to October. He is currently out of the country on business that he could not reschedule. On last week, Dr. Edmond signed a letter recommending these projects to Mayor Bottoms. He asked that his views be placed on the record.

Chairman Ashe seconded the motion to recommend to the MARTA full Board, the More MARTA Project list. Chairman Ashe and Mr. Glover voted unanimously.

Chairman Ashe placed this matter before the full Board.

Ms. Abdul-Salaam said one of her concerns is there were recent changes that moved a sum of money to the Beltline, additionally the issue of equity should be elevated to more than a consideration. There are 7-8 projects pertaining to the Beltline, she stated she does not understand how that becomes a matter of equity.

Commentary from Chairman Ashe

Today is the culmination of thousands of hours of work by hundreds of people. The work to get to this point began in 2010 before most of the current Board members were on the Board. It was a prior Board and former GM/CEO Dr. Beverly Scott who recognized that MARTA was on an unsustainable path of annual deficit spending; burning through

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reserves and headed for insolvency. KPMG was engaged to do a top to bottom comprehensive management and financial audit which Keith Parker and this Board used to right the ship. Through tremendous work by staff and fiscal discipline, and a focus on doing the duties that lie near us, we accomplished what we set out to do – MARTA went from consistently operating in the red to now an unprecedented string of years in the black. Instead of bankruptcy in 2016, which is where we were headed, we now have several years of budget surpluses. And now have quarter billion dollars in cash reserves. We've restructured our debt, lowered borrowing costs, savings hundreds of millions of dollars without raising fares, that we have plowed back into service, thanks to our great financial team. Most importantly, we have given our stakeholders confidence that additional investment will go not to bail us out, but instead to expand and enhance a fiscally responsible and operationally disciplined Authority. That is precisely what convinced the votes in Clayton in 2014 and then in Atlanta in 2016; to invest with us, confident that their money would be well-used. But before we could make that case to the voters here in Atlanta we had to get permission from the Legislature to offer that choice. In 2015 our efforts came up short, but that failure set the stage for 2016. In 2016 a very diverse group of leaders including Pat Gardner, Calvin Smyre, Brandon Beach, Kaseem Reed, Liz Housmann, Vincent Fort, Jan Jones, David Ralston, the ATU Local 732, the Building Trades Union, the AFL-CIO, Casey Cagle and Governor Deal came together in what was to be fair, a contentious and fraught process. But it was one that eventually gave Atlantans the opportunity to do, what we Atlantans then overwhelmingly did - to invest more of our own money in MARTA to transform how Atlanta lives, work and plays over the next decades. Together, we will tailor, retailor and reweave the great filaments of the great tapestry that is the City of Atlanta. To quote the poet Virgil, *sic itur ad astra*. I want to particularly thank Mayor Bottoms for her leadership to these final and crucial steps of the process. Her quiet leadership throughout the process and her resolve proved essential to getting where we are today. Faced with competing demands, she directed us to get creative and to see if we could find a way to ensure that the Clifton line would get built while freeing up money to move to other projects as well, including the southeast, southern and southwestern portions of the Beltline which were priorities for her along with accelerating rail on Campbellton Road. With her blessing and resilience and her suggestion of contingent funding, we are very proud of what we as a team were able to accomplish. Thank you to her.

I will echo what we said in our letter to Mayor Bottoms last week, 'this is an important day in the history of Atlanta and a particularly important day for the story of MARTA'. But it is not the end of the discussion, it is the close of one chapter and the beginning of another. The discussion and debate over the years particularly over this summer have amply illustrated that Atlanta is very thirsty for More MARTA. Those like me, who have lived here

their whole lives, know that historically, there were neighborhoods that did not want transit, who fought to keep transit out, but in 2016 our referendum passed in every council district in Atlanta and every precinct in Atlanta, save three. Across the city while we know that these investments will be welcome, tomorrow we need to wake up and do more work. To find new ways, to provide more service in more communities. We are resolved to be up to that challenge. Meanwhile, to the people of Atlanta who entrusted us with this opportunity, on behalf of Atlanta, on behalf of all my colleagues and our incredibly hardworking staff including the most crucial people in the entire organization, the women and men who drive the trains and buses day in and day out – thank you, thank you, thank you. Chairman Ashe called for the vote.

Ms. Abdul-Salaam asked about a timeline for the projects.

Chairman Ashe said that discussion will come to a Work Session shortly.

On motion by Mr. Durrett seconded by Mr. Glover, the resolution was unanimously approved by a vote of 10 to 0, with 12* members present. A copy of the resolution, **AS APPROVED, IS ATTACHED TO AND MADE PART OF THE OFFICIAL RECORD COPY OF THESE MINUTES.**

Resolution Authorizing the Ratification of the Board of Directors June 22, 2018 Determination Granting a Waiver of the MARTA Code of Ethics to Atkins North America to Contract with MARTA While Rukiya Thomas is Employed by Atkins Prior to One Year of Her Termination of Employment with MARTA

On motion by Mr. Glover seconded by Mr. Durrett, the resolution was unanimously approved by a vote of 10 to 0, with 12* members present. A copy of the resolution, **AS APPROVED, IS ATTACHED TO AND MADE PART OF THE OFFICIAL RECORD COPY OF THESE MINUTES.**

Resolution Authorizing the Ratification of the Board of Directors June 22, 2018 Determination Granting a Waiver of the MARTA Code of Ethics to Jacobs Engineering to Contract with MARTA While Rhonda Briggins is Employed by Jacobs Prior to One Year of Her Termination of Employment with MARTA

On motion by Mr. Dallas seconded by Mr. Durrett, the resolution was unanimously approved by a vote of 10 to 0, with 12* members present. A copy of the resolution, **AS APPROVED, IS ATTACHED TO AND MADE PART OF THE OFFICIAL RECORD COPY OF THESE MINUTES.**

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Adjournment

The meeting of the MARTA Board of Directors adjourned at 2:54 p.m.